



Town of Sanborn

**Comprehensive
Plan: 2006 to 2025**

Policy Document

Adopted by Town Board On: January 8, 2007

© 2007 Vierbicher Associates, Inc



Acknowledgements

*Town of Sanborn
Comprehensive Plan - Policy Document*

Town Board

Joseph Maday, Chair
Frank Connors, Sr., Supervisor
Luis Salas, Supervisor

Comprehensive Plan Committee

Robert Blanchard
Mable Boudreau
Scott Bretting
Frank Connors, Jr.
Rae Ann Maday
Jay McFee
Donald Moore, Sr.
Patti Neveaux
Peter Powless
Joe Rose, Sr.

Plan Commission

Mable Boudreau
Frank Connors, Jr.
Mary Maday
Rae Ann Maday
Joseph Maday

Other Town Officials

Jamie Weaver, Clerk and Treasurer

Funding

This plan was prepared with funding from the Town and a multi-jurisdictional planning grant the Town received from the Wisconsin Land Council along with the following jurisdictions: towns of Ashland, Chippewa, Gingles, Gordon, Jacobs, La Pointe, Marengo, Morse, Peeksville, Shanagolden, and White River; City of Mellen; and Village of Butternut.

Additional funding was provided by the Wisconsin Coastal Management Program and the National Oceanic and Atmospheric Administration, Office Ocean and Coastal Management under the Coastal Zone Management Act, Grant #NA03NOS4190106.



Vierbicher Associates, Inc.; Madison, Wisconsin



Table of Contents

*Town of Sanborn
Comprehensive Plan - Policy Document*

| | |
|---|-----|
| Table of Contents | i-1 |
| 1 - Introduction | |
| Foreward | 1-1 |
| What is a Comprehensive Plan? | 1-1 |
| How Will this Plan be Used? | 1-2 |
| Public Participation and Adoption Process | 1-2 |
| Organization of Plan Documents | 1-3 |
| Plan Monitoring and Amendment..... | 1-3 |
| Community Survey..... | 1-3 |
| Previous Local Planning Efforts..... | 1-4 |
| Statewide and Regional Plans..... | 1-4 |
| 2 - Community Vision and Plan Implementation | |
| Introduction..... | 2-1 |
| Goals, Objectives, Policies and Plan Implementation | 2-1 |
| 3 - Issues and Opportunities Element | |
| Introduction..... | 3-1 |
| Identification of Issues and Opportunities | 3-1 |
| Economic Development Approach | 3-6 |
| Desirable Businesses | 3-6 |
| Assessment of Strengths and Weaknesses | 3-6 |
| 4 - Plan-Based Forecasts | |
| Introduction..... | 4-1 |
| Population Forecasts | 4-2 |
| Housing Forecasts | 4-3 |
| Employment Forecasts | 4-4 |
| Land Use Forecasts | 4-4 |
| 5 – Future Conditions | |
| Introduction..... | 5-1 |
| Future Land Use Plan..... | 5-1 |
| Future Transportation Plan | 5-1 |
| Future Utilities and Community Facilities..... | 5-2 |
| 6 - General Provisions | |
| Generally | 6-1 |
| Interpretation | 6-1 |
| Amendment..... | 6-3 |
| Appendix | |
| Adoption Ordinance | |
| Maps | |
| Future Land Use: 2006 to 2025..... | 5-3 |
| Future Transportation Network: 2006 to 2025..... | 5-4 |



Introduction

Town of Sanborn
Comprehensive Plan - Policy Document

Foreword

In 2002, all of the jurisdictions in Ashland County worked in concert to submit a grant to the Wisconsin Land Council to help fund the preparation of comprehensive plans for each consistent with the new planning legislation adopted in 1999. The application was funded in 2003. The County hired Vierbicher Associates to assist with the county-wide plan, and plans for 15 of the 16 individual jurisdictions.

Chapter Contents

- ◆ Foreword
- ◆ What is a Comprehensive Plan?
- ◆ How Will This Plan Be Used?
- ◆ Public Participation and Adoption Process
- ◆ Organization of Plan Documents
- ◆ Plan Monitoring and Amendment
- ◆ Community Survey
- ◆ Previous Local Planning Efforts
- ◆ Statewide and Regional Plans

What is a Comprehensive Plan?

A comprehensive plan is a document that describes a long-term vision that a community wants to achieve. It is a broad brush look at the entire community in terms of where it is now and where it would like to be in the coming years. It looks at the many parts of the community, how the community functions, and its role in the region.

The future vision is depicted with maps showing future conditions and with goals, objectives, and policies. Tasks and activities are also identified that need to be achieved to help implement the plan. By law, this comprehensive plan must look out at least 20 years.

“A comprehensive plan is intended to provide a rational basis for making local land use decisions and to serve as a blueprint for community-wide effort to achieve its vision.”

Having described what a comprehensive plan is, it's also appropriate to describe what a comprehensive plan is not. Because a comprehensive plan is strategic in scope, it does not focus on physical design elements. It does not design a park for example, although the plan may identify a need for the park and prescribe some parameters for creating one. Neither is a comprehensive plan an engineering document intended to fix safety problems at a particular road intersection, for example. The fine details of design and engineering and many others will flow from the basic direction described in the plan.



Introduction

*Town of Sanborn
Comprehensive Plan - Policy Document*

How Will This Plan Be Used?

Prior to the passage of the comprehensive planning legislation in 1999, most comprehensive plans in Wisconsin were not used as intended. In practice, many communities used their plans sporadically and inconsistently. Other plans were soon forgotten following adoption.

After January 1, 2010, land use decisions including zoning, subdivision regulations, and official mapping will have to be consistent with this plan (Exhibit 1-1). This means that land use regulations of these types must be revised or prepared so as to implement the vision articulated in this plan. Not only do the regulations have to be consistent with the plan, all individual decisions affecting land use must be consistent with the plan.

Each rezoning after 2010, by law, has to be consistent with the community's comprehensive plan, including the future land use map.

Exhibit 1-1. Governmental Actions that Must be Consistent with a Municipality's Adopted Comprehensive Plan

- | |
|--|
| <ul style="list-style-type: none"> ◆ official maps ◆ zoning of shorelands or wetlands in shorelands ◆ local subdivision regulations ◆ zoning regulations |
|--|

Source: §66.1001(3), Wis. Stats.

Public Participation and Adoption Process

Prior to starting the planning process, the town board adopted a public participation plan, consistent with state requirements (§66.1001(4)a, Wis. Stats), to document the ways town residents would be involved in the preparation, review, and approval of the plan.

Preparation and adoption of this plan occurred over a 36-month period. The town board established an advisory planning committee and gave it the responsibility of developing the first draft of the plan. After the committee finished its work, it submitted a draft plan to the town's plan commission, which by statute must adopt a resolution recommending it to the town board. The plan commission reviewed the draft as prepared by the committee and made changes prior to sending it to the town board with its recommendation. The town board adopted the plan by ordinance, a copy of which is included as Appendix A. Following plan adoption, a copy of the adopted plan was mailed to the surrounding governmental entities, Wisconsin Department of Administration, and others as required by state law.

A county oversight committee was also established and consulted throughout the planning process. The oversight committee's role was to oversee the county-wide planning process, and to ensure that the individual jurisdiction comprehensive plans included a regional perspective.



Introduction

*Town of Sanborn
Comprehensive Plan - Policy Document*

Organization of Plan Documents

The comprehensive plan for Ashland County, as well as each individual jurisdiction, consists of two documents. The first document is the background report. It contains information that describes what is and what has been. It is organized into the following chapters:

- ◆ Housing
- ◆ Transportation
- ◆ Utilities and Community Facilities
- ◆ Agricultural, Natural, and Cultural Resources
- ◆ Economic Development
- ◆ Intergovernmental Cooperation
- ◆ Land Use
- ◆ Demographics

The second document is referred to as the policy document. It focuses on future conditions including:

- ◆ Community Vision
- ◆ Goals, Objectives, and Policies
- ◆ Plan-Based Forecasts
- ◆ Future Land Use
- ◆ Future Transportation
- ◆ Future Utilities & Community Facilities

Collectively, the background document and policy document constitute the comprehensive plan.

Plan Monitoring and Amendment

From time to time, it will become necessary to amend this plan. The specific details regarding the amendment process are outlined in the chapter entitled “General Provisions”.

Community Survey

A written questionnaire was sent to a random sample of households in the county during fall 2003, in an effort to collect resident opinions and preferences on a number of important questions relating to the preparation of this plan.

The survey consisted of four pages and included approximately 20 questions. Sixteen of the questions were standard questions asked of the entire county sample, while the remaining questions were specific to the community that the respondent lived in. Of the 1,800 surveys that were mailed out, there was a response rate of 32 percent. Survey results were used to fashion this plan’s long-term vision. A copy of the summary report is on file with the town clerk.



Introduction

*Town of Sanborn
Comprehensive Plan - Policy Document*

Previous Local Planning Efforts

The Town of Sanborn currently does not have a land use plan or master plan.

Statewide and Regional Plans

A number of statewide policy plans have also been prepared (Exhibit 1-2). Each of these was reviewed as part of this planning effort. These will be discussed in more detail in the remainder of the plan when appropriate.

Exhibit 1-2. Statewide Plans: 1994 to 2004

| Title | State Agency | Year |
|--|--|---------|
| <i>Translink 21</i> | Department of Transportation | 1994 |
| <i>Wisconsin Bicycle Transportation Plan: 2020</i> | Department of Transportation | 1998 |
| <i>Midwest Regional Rail System</i> | Department of Transportation | 2000 |
| <i>Wisconsin State Highway Plan 2020</i> | Department of Transportation | 2000 |
| <i>Wisconsin State Airport System Plan 2020</i> | Department of Transportation | 2000 |
| <i>State Recreational Trails Network Plan</i> | Department of Transportation | 2001 |
| <i>Wisconsin Pedestrian Plan</i> | Department of Transportation | 2001 |
| <i>Wisconsin Statewide Comprehensive Outdoor Recreation Plan 2000-2005</i> | Department of Natural Resources | 2000 |
| <i>State Rail Plan</i> | Department of Transportation | Pending |
| <i>Wisconsin Consolidated Housing Plan; 2000-2005</i> | Department of Administration and Department of Commerce | 2000 |
| <i>Wisconsin Historic Preservation Plan; 2001-2005</i> | Wisconsin Historical Society | 2001 |
| <i>State of Wisconsin Hazard Mitigation Plan</i> | Wisconsin Emergency Management | 2001 |



Community Vision and Plan Implementation

Town of Sanborn
Comprehensive Plan - Policy Document

Introduction

As most travelers know, it's a good thing to know where you're going and generally how to get there. While an adventurous traveler may relish the unknown, a community can't leave its future to happenstance. It takes a lot of hard work to maintain a high quality of life.

Healthy communities don't just happen – it takes commitment and hard work to develop and sustain them.

And it all starts with a clear vision.

It will guide capital expenditures made by the Town Board and the various town departments.

It will also help give direction to a wide range of non-governmental organizations providing services within the community. It will guide the formation (or revision) of land development regulations, including zoning regulations.

| Chapter Contents |
|--|
| ◆ Introduction |
| ◆ Goals, Objectives, Policies, and Plan Implementation |

This part of the plan provides a vision that will help to avoid the tyranny of small decisions. The town's vision as shown in the inset box is a description of what the town will be like in 20 years. The goals, objectives, and policies listed in this chapter build off of the vision statement.

The information provided in this chapter will help to guide decisions and decision-makers in the coming years. It will guide development occurring in the private sector.

A Vision for the Town of Sanborn

In the future, there will be:

- Improved relations with both governments.
- Restrictions on dumps and billboards.
- Restriction on size of building lot.

Goals, Objectives, Policies, and Plan Implementation

Goals, objectives, and policies help to put the vision statement into bite-sized pieces and provide additional guidance for decision-makers. A goal is a long-term target that may or may not be achieved, but describes a desired outcome. Objectives are slightly different than goals. Objectives for the most part are measurable and therefore achievable. When an objective is achieved, one can see or sense a difference – something has changed.

In contrast, a policy is a statement describing a predetermined position on a particular issue or opportunity. These policy statements are designed to help achieve one or more objectives. Achieving an objective, in whole or in part, will help achieve a stated goal.



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

| Goals |
|---------------------------------------|
| 1. Housing |
| 2. Transportation |
| 3. Utilities and Community Facilities |
| 4. Natural Resources |
| 5. Cultural Resources |
| 6. Economic Development |
| 7. Intergovernmental Cooperation |
| 8. Land Use |
| 9. Community Involvement |
| 10. Plan Monitoring and Evaluation |

Implementation actions are identified here as specific things that should be done to achieve these goals, objectives, and policies.

The town has a lot to do with the quality of life in the community. However, it cannot and should not try to do it all alone. Many other local entities can also help achieve the overall vision for the Town. Churches, civic organizations, the school district, and community leaders, for example, can and do affect the quality of life for town residents.

Given the limited resources these entities have, it will become very important for each of these to look for public/private partnerships whenever they can.

It should be noted that preparation of this plan, and especially the future transportation, and land use maps, implement a number of the goals, objectives, and policies outlined below.

Some of the goals and objectives contained in this chapter can be mapped. These maps identify in broad terms how development should occur in the future and is included in Chapter 5. Once adopted, the maps will form the basis for more specific land development regulations. The future transportation map, also included in Chapter 5, identifies how the transportation network should look by the end of the 20-year planning period.

Taken together, these individual parts will help avoid the “tyranny of small decisions”, which occurs when decisions are made without a view toward the future or without a desired end goal.

This comprehensive plan has been drafted as an integrated whole so that all of the parts are consistent with and support each other and the village’s overall vision. As discussed in chapter 4, much of the plan centers on the anticipated change in the population base. The growth rate and the number of additional housing units certainly have direct implications for the housing stock and also for land use. The future land use map has been fashioned to identify those areas where additional development could occur. Environmental constraints such as wetlands, floodplains, and other environmentally-sensitive resources dictate what areas should be left undeveloped or perhaps used in such a way as to preserve the integrity of the resource. In turn, the transportation plan along with the goals, objectives, and policies, all support housing and future land use considerations. The same holds true for community facilities and utilities. The presence or absence of certain facilities/services can help to define those areas best suited for development. Economic development strategies recognize the village’s position in the regional economy and accommodate the growing population. Because all of the goals, objectives, and policies are contained in this one chapter, it is possible to ensure the plan’s internal consistency by reviewing just a few pages out of the entire document.



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

Goal #1. – Housing: Provide for a variety of housing choices that promote affordable and decent housing for all Town residents.

Objectives:

1. Maintain the quality of the Town's housing stock.
2. Increase cooperation among both public and private agencies to address the provision of affordable housing for residents.
3. Increase the range of affordable housing types and prices in order to meet the needs of the residents.
4. Minimize the environmental impact of residential growth.
5. Maintain an annual population growth rate of 2.5 percent per year, which is what the Town experienced between 1990 and 2000.
6. Increase the proportion of home ownership in the Town.

Policies:

1. Allow only one residential structure, of any kind, per lot of record, except for family members which may be allowed as a conditional use.
2. Encourage the maintenance of housing units to safeguard the health, safety, and welfare of Town residents.
3. Encourage residential development that establishes a variety of lot sizes, dwelling types, densities, and price points in suitable locations.
4. Support residential design with transportation in mind.
5. Work with the County to ensure that the sanitary guidelines under Comm. 83 are being followed.
6. Work with the County and the Bad River Tribe to ensure that the standards of the shoreland, wetland, and floodplain overlay zoning, as appropriate, are being conformed with.
7. Work with the County, Bad River Tribe, and state agencies to build awareness of housing programs available to Town residents.
8. Match land use intensity with available infrastructure.
9. Match new land uses to adjacent existing uses to minimize any potential conflicts.
10. New development will be encouraged to meet the needs of the Town.
11. Encourage the preservation of existing housing structures to protect the Town's rural character and enhance community health, safety, and welfare.
12. Encourage maintenance of identified historical housing structures to preserve the town's heritage.
13. Use the Future Land Use Plan when making development decisions to ensure the availability of land for construction of residential units to meet the projected population demands.
14. Enforce housing regulations on a consistent basis.



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

| Implementation Action Items | Schedule | | | | Responsible Entity |
|--|----------|------|------|------|--------------------|
| | 2006 | 2011 | 2016 | 2021 | |
| | to | to | to | to | |
| | 2010 | 2015 | 2020 | 2025 | |
| 1. Develop guidelines (recommendations) for residential development that will maintain the Town's rural character. | X | | | | Plan Commission |
| 2. Create an ordinance that limits residential structures (including mobile homes) to one per lot of record. | X | | | | Plan Commission |

Goal # 2 - Transportation: Provide a transportation network that will ensure the safe and efficient movement of individuals and goods, while respecting the quality of life and character of the community.

Objectives:

1. Maintain the natural beauty of the Town's roadways and scenic views.
2. Support the Town's transportation network for recreational use.

Policies

1. New Town roads should be built to Town standards.
2. New Town road development should occur in accordance with local, state, and county transportation plan schedules.
3. Appropriate marking, signage and protective devices should be installed where they are needed (especially for ATV designated areas and in pedestrian areas such as Odanah).
4. Compatibility between public and private transportation services will be promoted.
5. Compatibility of local, regional, and state transportation policies and plans shall be promoted.
6. All driveway culverts shall meet Town standards.
7. Any driveway that accesses a lot of record which either becomes a subdivision or is subsequently divided into five or more lots must convert said driveway into a road meeting all Town road design standards.
8. Encourage Ashland County Aging Unit to continue to pursue alternative methods of providing transportation to the elderly population.
9. Work with the Ashland County Land Conservation Department, the Ashland County Highway Department, Bad River Tribe, WisDOT, and the Wisconsin DNR to implement best management practices (BMPs) when doing transportation work.
10. Involve the public in planning for new ATV and snowmobile trails and in repairing and restoring damaged areas.
11. Develop new portions of the transportation system to be compatible with existing and future land use patterns.
12. Develop an integrated transportation system that enables residents to use multiple modes of transportation.



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

| Implementation Action Items | Schedule | | | | Responsible Entity |
|---|--|--------------------|--------------------|--------------------|--------------------|
| | 2006 to 2010 | 2011 to 2015 | 2016 to 2020 | 2021 to 2025 | |
| | 1. Develop guidelines to maintain forest buffers along roads | | X | | |
| 2. Plan and budget for the repair and maintenance of existing Town roads. | X | X | X | X | Town Board |
| 3. Investigate the need for preparing a recreational trail master plan for the Town. | X | | | | Town Board |
| 4. Create a citizen committee as a means of soliciting input when planning for recreational trails. | | As needed | | | Town Board |

Goal #3 – Utilities and Community Facilities: Ensure adequate provision of public services by encouraging development within the Town's capacity to provide such services.

Objectives:

1. Increase the number of public recreational facilities and trails in the Town.
2. Increase coordination of the siting, building, and redevelopment of public facilities and the sharing of public services when possible.

Policies:

1. Continue coordination with adjacent jurisdictions to expand upon and/or develop shared facilities and services as needs arise and where cooperation results in cost savings and efficiencies for participating entities.
2. Promote regular coordination meetings with adjacent and nearby municipalities to discuss issues related to facilities and services currently being shared, and to identify other opportunities for beneficial partnerships and sharing of facilities and services.
3. Provide or support basic rural utilities and community facilities that can be economically and efficiently delivered in a rural environment.
4. Encourage residents to volunteer for the fire department and as EMTs for the EMS team.
5. Encourage the development of child care services in the Town.



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

| Implementation Action Items | Schedule | | | | Responsible Entity |
|--|--|--------------------|--------------------|--------------------|--------------------|
| | 2006 to 2010 | 2011 to 2015 | 2016 to 2020 | 2021 to 2025 | |
| | 1. Develop a proposal on the best way of disposing of items like tires and old vehicles and forward it to the garbage collector and the county as a starting point for discussion. | X | | | |
| 2. Investigate options for promoting recreational opportunities, including identifying funding source for future acquisitions. | X | | | | Town Board |
| 3. Explore the feasibility of and support for creating a non-motorized hiking trail. | X | | | | Town Board |

Goal #4 – Natural Resources: Preserve and protect the Town's natural resource base from potential degradation and contamination.

Objectives:

1. Increase the preservation and protection of environmental corridors for wildlife, water quality values, habitat protection, ecosystem and ecology purposes.
2. Increase protection of the surface and groundwater resources in the Town.
3. Maintain the natural beauty of the Town's roadways and scenic views.

Policies:

1. Support the efforts of state and federal agencies and the Bad River Tribe to protect threatened or endangered species if found within the Town.
2. Support the protection of wetlands.
3. Promote an understanding of and appreciation for the area's historic and cultural landscape.
4. Prevent development in floodplains to protect public safety and water quality, and reduce public costs from flood damage.
5. Support the County's efforts to develop an educational program that includes designing new trail signage to minimize environmental damage from motorized uses.
6. Promote and encourage private forestland owners to participate in the Wisconsin DNR's Master Woodland Steward Program.
7. Fully consider the impacts of new development on all natural resources.
8. Support and assist, when appropriate, existing natural resource preservation groups and associations.
9. Encourage the active involvement of the Ashland County Land Conservation Department in the development review process at both the county and local level.
10. Encourage and assist with the planning for and wise management of the Town's natural resource base.
11. Protect floodplains, wetlands, and riparian areas from development, filling, and extractive activities.



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

12. Protect aquifers.
13. Improve Town road maintenance and construction practices to reduce non-point water pollution.
14. Require all resource extraction activities to have a reclamation plan.
15. Promote the maintenance of existing public recreational facilities and trails in the Town.
16. Coordinate with the Wisconsin DNR, Bad River Tribe, and the Ashland County Land Conservation Department to ensure that best management practices (BMPs) are being utilized in critical areas that are in need of stabilization and in areas where habitat needs to be preserved.
17. Work in cooperation with the Ashland County Land Conservation Department to implement its water quality and conservation programs locally, encouraging their use by local residents and property owners.
18. Build a working relationship with local snowmobile and ATV clubs to establish and maintain trails so as to protect both the environment and the safety of those who use them.
19. When reviewing new development, consider the impacts on all natural resources including the potential impacts to:
 - Water quality
 - Habitat and reproduction
 - Ecosystems
 - Movement corridors
 - Endangered and threatened species
 - Aesthetic values
20. Encourage the County to adopt a stormwater and erosion control ordinance to preserve and protect soils and water quality.
21. Explore opportunities for reclamation of abandoned extractive sites (e.g., gravel pits).
22. Work with Ashland County to ensure the wise use of available non-metallic resources incorporating reclamation procedures that will allow for a safe and reusable site.

| Implementation Action Items | Schedule | | | | Responsible Entity |
|--|----------|------|------------|------|-----------------------------|
| | 2006 | 2011 | 2016 | 2021 | |
| | to | to | to | to | |
| | 2010 | 2015 | 2020 | 2025 | |
| 1. Send a letter to the County requesting that the Town have a part in the County's plat review process. | X | | | | Town Board |
| 2. Meet with DNR land managers periodically to understand and assist with the management of the protected areas. | | | As needed. | | Town Board |
| 3. Develop guidelines to maintain forest buffers along roads. | X | | | | Town Board, Plan Commission |



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

Goal #5 - Cultural Resources:

Promote and preserve the Town's cultural resource base.

Objective:

1. Increase awareness of local historic/cultural properties.
2. Maintain the natural beauty of the Town's roadways and scenic views.

Policies:

1. Support the identification and designation of eligible national, state, and local historic properties.
2. Encourage the preservation, rehabilitation, and adaptive reuse of historic buildings.
3. Promote and protect local cultural resources.
4. Work with the Bad River Tribe and local, regional and state tourism promotional groups such as the Ashland & Bayfield County Tourism Council, State Heritage Tourism Council, and Wisconsin Department of Tourism to promote and protect local cultural resources.

| Implementation Action Items | Schedule | | | | Responsible Entity |
|--|----------|------|------|------|--------------------|
| | 2006 | 2011 | 2016 | 2021 | |
| | to | to | to | to | |
| | 2010 | 2015 | 2020 | 2025 | |
| 1. Contact and meet with State Historical Society representatives and the Bad River Tribe historic preservation officer to better understand programs and opportunities. | X | | | | Plan Commission |
| 2. Develop a sign ordinance to help protect the Town's scenic views. | X | | | | Town Board |

Goal #6 - Economic Development: Develop and maintain a strong economy that supports residents and the community with services, opportunities, and amenities consistent with the vision of rural living in our scenic area.

Objectives:

1. Encourage joint effort marketing programs.
2. Maintain and improve existing home-based businesses.
3. Increase the number of small businesses in the Town.

Policies:

1. Encourage business retention and assist when feasible with expansion.
2. Promote job-training programs to enhance the existing local workforce.
3. Promote business that use existing or planned infrastructure.
4. Allow home occupations in residential areas provided they fit into the character of the neighborhood.
5. Assist and facilitate economic development planning and coordination between local and regional partners.
6. Promote economic development and redevelopment opportunities that fit into the community's vision as articulated in this plan.
7. Work to promote needed health care and child care facilities.



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

8. Encourage development of home-based businesses.
9. Ensure that new development is compatible with maintaining scenic views and local character, and have a low impact on the environment.
10. Encourage development of forestry and cottage industries.
11. Promote development of recreational opportunities in Town.
12. Utilize local natural resources to produce value-added products to support sustainable home-based businesses.
13. Improve and develop partnerships with the Bad River Tribe, other communities and state agencies that share the same customers.
14. Market information available for home-based businesses.
15. Support the efforts of the Bad River Tribe in its economic development efforts.

| Implementation Action Items | Schedule | | | | Responsible Entity |
|---|--------------------|--------------------|--------------------|--------------------|----------------------|
| | 2006 to 2010 | 2011 to 2015 | 2016 to 2020 | 2021 To 2025 | |
| 1. Explore available educational and financial resources and programs which will promote home-based businesses. | X | | | | Town Plan Commission |

Goal #7 – Intergovernmental Cooperation: Achieve a high level of cooperation and consistency among local units of government.

Objectives:

1. Improve communication with nearby municipalities, school districts, special districts, and other government entities.
2. Increase coordination of the siting, building, and redevelopment of public facilities and the sharing of public services when possible.
3. Enhance coordination/communication with state agencies.
4. Minimize costs and maximize services for residents by working more effectively with other units of government.
5. Maintain open lines of communication between the Bad River Tribe and the Town.

Policies:

1. Maintain existing service sharing agreements with neighboring communities and explore opportunities to create new alliances.
2. Maintain regular contacts, both formal and informal, with surrounding jurisdictions and school districts.
3. Provide surrounding jurisdictions the opportunity to review and comment on proposed amendments to this plan as required by state law.
4. Cooperate with adjoining jurisdictions to save money and create efficiencies in the provision of public services by sharing resources, facilities, and services.
5. Maintain an accurate inventory of all active and terminated intergovernmental agreements.



Community Vision and Plan Implementation

Town of Sanborn
Comprehensive Plan - Policy Document

| Implementation Action Items | Schedule | | | | Responsible Entity |
|---|---|--------------------|--------------------|--------------------|--------------------|
| | 2006 to 2010 | 2011 to 2015 | 2016 to 2020 | 2021 to 2025 | |
| | 1. Invite area governments and school districts to participate in facility planning meetings. | As needed | | | |
| 2. Send copies of draft plan amendments to surrounding jurisdictions to give them the opportunity to review and comment on proposed amendments. | As needed | | | | Town Board |
| 3. Develop an accurate inventory of all active and terminated intergovernmental agreements. | X | | | | Town Clerk |
| 4. Initiate joint Plan Commission meetings with surrounding jurisdictions on a periodic basis to discuss issues of common concern. | X | X | X | X | Plan Commission |

Goal #8 – Land Use: Create a pattern of development that preserves forests and other natural areas, while accommodating new growth that is consistent with the Town's rural character.

Objectives:

1. Maintain the integrity and viability of forest resources.
2. Minimize the negative effects of incompatible land uses.
3. Minimize conflicts between forest and non-forest uses.
4. Maintain a well-balanced mix of land uses within the Town.

Policies:

1. Before approving the change of forestland to another land use, determine the impacts on the community, ecological systems, and local economy.
2. Retain large, contiguous tracts of forest and productive agricultural land.
3. Use existing land designated for urban uses before permitting development within or adjacent to forested lands.
4. Support the long-term utilization of productive forestland by encouraging forest landowners to enroll in Wisconsin's Managed Forest Law program.
5. Promote land uses, densities, and regulations that result in the protection of valued resources and recognize existing physical limitations (e.g., slope, woodlands, water).
6. Protect scenic vistas from inappropriate development.
7. Support private and public initiatives to protect natural features through the use of conservation strategies such as easements, covenants, and deed restrictions.
8. Rezoning proposals should be consistent with this plan.



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

9. Development proposals shall reflect the future land use plan.
10. New lots and building sites shall be located and designed to protect environmental resources and reflect the character of the Town.

| Implementation Action Items | Schedule | | | | Responsible Entity |
|--|----------|---------|------|------|-----------------------------|
| | 2006 | 2011 | 2016 | 2021 | |
| | to | to | to | to | |
| | 2010 | 2015 | 2020 | 2025 | |
| 1. Review each request for rezoning and development proposal for consistency with this plan, and for its impacts on the community, ecological system, and local economy. | | Ongoing | | | Plan Commission, Town Board |
| 2. Develop standards for buffering between incompatible land uses. | X | | | | Plan Commission, Town Board |

Goal #9 – Community Involvement: Encourage every household to be involved in the affairs of the community.

Objectives:

1. Increase the number of families and individuals who volunteer their time within this community.
2. Increase citizen involvement and interest in the functions of Town government.

Policies:

1. Seek out and use the skills and expertise of residents to serve on volunteer committees.
2. Provide opportunities for resident involvement in the functions and operation of the Town.
3. Encourage residents to get out and vote.
4. Provide residents with the opportunity to review draft plans and propose plan amendments and to participate in the development of rules and regulations.
5. Encourage each household to become involved in their community.
6. Support the creation of programs in area schools to promote volunteerism and mentoring.
7. Support the creation of programs in area schools and neighborhoods that foster pride in the community.

| Implementation Action Items | Schedule | | | | Responsible Entity |
|---|----------|------|------|------|--------------------|
| | 2006 | 2011 | 2016 | 2021 | |
| | to | to | to | to | |
| | 2010 | 2015 | 2020 | 2025 | |
| 1. Develop a Town newsletter to involve residents in community events and issues. | X | | | | Town Clerk |
| 2. Create a program to annually recognize the contributions of individuals and groups who help make the Town a great place to live. | X | | | | Town Board |



Community Vision and Plan Implementation

*Town of Sanborn
Comprehensive Plan - Policy Document*

Goal #10 – Plan Monitoring and Evaluation: Keep this comprehensive plan relevant, useable, and timely.

Objectives:

1. Keep the plan up-to-date.

Policies:

1. Conduct a formal review of the plan at least once every 5 years consistent with state requirements.
2. Prepare annual reviews of the plan.
3. Amend the plan in a timely fashion.
4. If actual growth and development is significantly below the forecasts contained in this plan, amend this plan as appropriate to account for lower than expected growth and/or adjust those factors that may be inhibiting growth.
5. If actual growth and development exceeds the forecasts contained in this plan, adopt appropriate growth management strategies to bring growth in line with the desired growth rate or amend this plan to account for the additional growth.

| Implementation Action Items | Schedule | | | | Responsible Entity |
|--|--------------------|--------------------|--------------------|--------------------|-----------------------------|
| | 2006 to 2010 | 2011 to 2015 | 2016 to 2020 | 2021 to 2025 | |
| 1. Every 12 months, prepare and present a report to the Town Board summarizing: <ul style="list-style-type: none"> • How the plan was used to direct major spending, regulatory, and construction decisions; • How development and redevelopment did or did not coincide with the guidelines of this plan; • How the Town has changed in ways that may call for amendments to the plan. | X | X | X | X | Plan Commission |
| 2. Review the adopted comprehensive plan and revise as necessary (minimum once every 5 years following adoption). | X | X | X | X | Plan Commission |
| 3. Plan for and anticipate costs for amending this plan. | X | X | X | X | Plan Commission, Town Board |
| 4. Monitor the rate of growth on a yearly basis, and submit this information to Town Board in a timely manner. | X | X | X | X | Plan Commission |
| 5. Annually review the capital expenditure budget to ensure that infrastructure will meet the anticipated growth. | X | X | X | X | Town Board |



Issues and Opportunities

*Town of Sanborn
Comprehensive Plan - Policy Document*

Introduction

This part of the plan documents the issues that were considered in the preparation of this policy document. The importance of issues can not be overstated. This whole planning exercise and the resultant plan was issue driven.

Issues can be emerging concerns or old unresolved problems. Issues could be addressed one time, never to reemerge for a long time. Or, an issue could never really go away and may always need attention. Issues could range from localized concerns to those that are more global and affect many communities throughout the state and nation. Although the town has limited control over global, national, or statewide events, they are included here to ensure that they are considered and factored in the preparation of this plan to the extent appropriate.

The success of this plan in part rests on identifying relevant issues, prioritizing them for action, and adopting appropriate goals, objectives, and policies to address each.

This chapter of the plan also identifies those types of businesses that are compatible with the town's long-term vision.

| Chapter Contents | |
|------------------|--|
| ◆ | Introduction |
| ◆ | Identification of Issues and Opportunities |
| ◆ | Economic Development Approach |
| - | Desirable Businesses |
| - | Assessment of Strengths and Weaknesses |

Identification of Issues and Opportunities

Over the course of the planning process, a list of key issues was developed as listed in Exhibit 3-1. Exhibit 3-2 lists the issues and opportunities that were of common concern to those jurisdictions participating in this multi-jurisdictional planning effort. Each issues was ranked using a 10-point scale to help determine its relative importance. Also, each issue was evaluated to determine if it is becoming more important or less important, or whether it is stable with little movement anticipated.

Exhibit 3-1. Issues and Opportunities: 2005

| Issues: | Opportunities: |
|---------------------------------------|--|
| ◆ Twin lanes on Highway 2 | ◆ Opportunity to work with other governments |
| ◆ Potential problems with clean water | ◆ To improve relations with the tribe and other people |
| ◆ Emergency services | ◆ To insure that clean water is protected |
| | ◆ To keep it a good place to live |
| | ◆ To restrict dumps and incinerators |



Issues and Opportunities

Town of Sanborn
Comprehensive Plan - Policy Document

Exhibit 3-2. Issues and Opportunities: 2005

| Governance / Citizen Involvement | Importance | | | | | | | | Trend |
|--|------------|---|---|---|------|---|---|---|-------|
| | Low | | | | High | | | | |
| Lack of interest in serving in an elected capacity | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Lack of interest in local issues until personally affected | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Polarization of public opinion on some local issues | ● | ● | ● | ● | ● | | | | |
| Development of new avenues to inform town residents | ● | ● | ● | | | | | | |
| Volunteerism and community involvement | ● | ● | ● | ● | | | | | |
| Jurisdiction is receiving proper level of representation at the county level | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Tax Base | | | | | | | | | |
| Loss of state shared revenue | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Citizens wanting lower local property taxes | ● | | | | | | | | |
| Over reliance on residential property | ● | | | | | | | | |
| Potential negative impacts of growth on local property taxes | ● | | | | | | | | |
| National Forest area | ● | | | | | | | | |
| County forest area | ● | | | | | | | | |
| Demographics | | | | | | | | | |
| Aging of population | ● | ● | ● | ● | ● | | | | |
| Changing nature of households (more single member households, etc) | ● | ● | | | | | | | |
| Declining household size | ● | ● | | | | | | | |
| Housing | | | | | | | | | |
| Affordability | ● | ● | ● | ● | ● | ● | ● | | |
| Availability | ● | ● | ● | ● | ● | ● | ● | ● | |
| Housing age/maintenance | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Few options for housing other than single-family units | ● | ● | ● | ● | ● | | | | |
| Few housing options for certain groups (elderly, handicapped) in the Town | ● | ● | ● | ● | ● | ● | | | |
| Absentee landowners | ● | | | | | | | | |
| Predominance of increasing seasonal housing | ● | | | | | | | | |
| Community Character | | | | | | | | | |
| Unightly or blighted properties | ● | ● | ● | ● | ● | | | | |
| Lack of community identity | ● | | | | | | | | |
| Community gathering place/recreation facility | ● | ● | ● | ● | | | | | |
| Crime | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Maintenance of quality of life | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Historic preservation | ● | ● | ● | ● | ● | ● | | | ▲ |



Issues and Opportunities

Town of Sanborn
Comprehensive Plan - Policy Document

| Transportation | Importance | | | | | | | | | | Trend | |
|--|------------|---|---|---|---|---|---|---|------|---|-------|-----|
| | Low | | | | | | | | High | | | |
| Level of truck traffic on town roads | • | • | • | • | • | | | | | | | |
| Number of speeding motorists | • | • | • | • | • | • | • | | | | | |
| Safety concerns at problem intersections | • | • | • | • | • | • | • | • | | | | |
| Maintenance of local roads | • | • | • | • | • | • | • | • | • | • | | ▲ |
| Limited specialized transportation for elderly, handicapped | • | • | • | | | | | | | | | |
| Road maintenance in National Forest area (if applicable) | | | | | | | | | | | | n/a |
| Accessibility of pedestrian or bike trails | • | • | • | • | • | • | • | • | • | • | | ▲ |
| Railroad services | • | • | • | • | • | • | • | • | • | • | | ▲ |
| Bus service | • | • | • | • | • | | | | | | | |
| Proximity to major airport | • | | | | | | | | | | | |
| Utilities and Community Facilities | | | | | | | | | | | | |
| Child care services | • | • | • | • | • | • | • | • | | | | ▲ |
| Health care services - availability | • | • | • | • | • | • | • | • | • | • | | ▲ |
| Quality of K-12 education | • | • | • | • | • | • | • | • | • | • | | ▲ |
| Lack of recreation facilities for youth | • | • | • | • | • | • | • | • | • | • | | ▲ |
| Lack of recreation facilities for teenagers | • | • | • | • | • | • | • | • | • | • | | ▲ |
| Lack of recreation facilities for elderly | • | • | • | • | • | • | • | • | • | • | | ▲ |
| Maintenance of park facilities (if applicable) | | | | | | | | | | | | n/a |
| Provision of more organized sport facilities | • | • | • | | | | | | | | | |
| Provision of more passive / unorganized recreation opportunities | • | • | • | | | | | | | | | |
| Citizens wanting more public facilities/services (eg. Parks, shelters, trails, etc.) | • | • | | | | | | | | | | |
| Energy supply (alternative) | • | • | • | • | • | • | • | • | • | • | | ▲ |
| Electrical distribution | • | • | • | • | • | • | • | • | • | • | | |
| Need for more Town hall or other municipal building space (eg. office space, garage, etc.) | • | • | | | | | | | | | | |
| Lack of high-speed Internet access | • | • | • | • | • | • | • | • | | | | ▲ |
| Need for improved cellular reception | • | • | • | • | • | • | • | • | • | • | | |
| Agriculture | | | | | | | | | | | | |
| Farmland loss | • | | | | | | | | | | | |
| Decline in the local farm economy | • | | | | | | | | | | | |
| Decline in the state and national farm economy | • | • | • | • | • | • | | | | | | |
| Farm agglomeration | • | • | • | • | • | • | | | | | | |
| Conversion of working farms to hobby farms | • | • | | | | | | | | | | |



Issues and Opportunities

Town of Sanborn
Comprehensive Plan - Policy Document

| Natural Resources | Importance | | | | | | | | | | Trend | |
|--|------------|---|---|---|---|------|---|---|---|---|-------|-----|
| | Low | | | | | High | | | | | | |
| Cumulative environmental impacts | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Air quality | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Surface water quality | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Ground water quality | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Flooding | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |
| Stormwater | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |
| Lack of, or improper, forest management on private lands | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |
| Relationship with private, industrial forest landowners | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |
| Loss of wetlands | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | ▲ |
| Development along shores of area lakes and rivers | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Development on steep slopes | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |
| (Bad River Tribe) Relationship between county, state and national forest offices | | | | | | | | | | | | |
| Mine (Central Ashland County) | | | | | | | | | | | | |
| Effect on community character | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Effect on local tax base | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Effect on natural resources | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Effect on employment | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Economic Development | | | | | | | | | | | | |
| Lack of jobs in the Town | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Decline in local farm economy | ● | | | | | | | | | | | |
| Decline in local forestry economy | ● | | | | | | | | | | | |
| Growing opportunities for home occupations | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |
| Comparatively low household income as compared to others in region | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Intergovernmental Cooperation | | | | | | | | | | | | |
| Annexation (if applicable) | ● | | | | | | | | | | | |
| Relationship with County forest representatives (if applicable) | | | | | | | | | | | | n/a |
| Relationship with National Forest (if applicable) | | | | | | | | | | | | n/a |
| Relationship with State Park or State Forest (if applicable) | | | | | | | | | | | | n/a |
| Relationship with Bad River Tribe | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | ▲ |
| Competition for tax base growth with other jurisdictions in region | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |
| Opportunities for intergovernmental cooperation | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |
| Unfunded state and federal | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |
| Relationship with state and federal mandates | ● | ● | ● | ● | ● | ● | ● | ● | ● | ● | | |



Issues and Opportunities

*Town of Sanborn
Comprehensive Plan - Policy Document*

| Land Use | Importance | | | | | | | | | | Trend |
|--|------------|---|---|---|---|------|---|---|---|---|-------|
| | Low | | | | | High | | | | | |
| Encroachment of incompatible land uses | • | • | • | • | • | | | | | | |
| Existing land use conflicts | • | • | • | • | • | | | | | | |
| Zoning enforcement | • | • | • | • | • | • | • | • | • | • | |
| Brownfield sites | • | • | • | • | • | • | • | • | • | • | ▲ |
| Inappropriate signage (size, location, etc.) | • | • | • | • | | | | | | | |
| Cell towers (location, height, appearance) | • | | | | | | | | | | |
| Loss of rural character | • | • | • | | | | | | | | |
| Scattered commercial uses | • | • | • | | | | | | | | |
| Amount of land in public ownership (federal, state, county, local) | • | • | | | | | | | | | |
| High-voltage transmission lines (existing / planned) | • | • | | | | | | | | | |
| "Cost" of managing growth | • | • | • | • | • | | | | | | |
| "Cost" of not managing growth | • | • | • | • | • | • | • | • | • | • | ▲ |
| Developing a mechanism to incorporate conservation subdivision design into more residential projects | • | | | | | | | | | | |
| Management and use of forest land | • | • | • | • | • | | | | | | |



Issues and Opportunities

*Town of Sanborn
Comprehensive Plan - Policy Document*

Economic Development Approach

This section documents in general terms the town’s approach to economic development. It should be emphasized that this section has a limited scope. It certainly doesn’t substitute for a detailed economic development plan or strategic plan. It looks at economic development primarily from the perspective of its relationship to land use. It focuses on what types of economic activity are compatible with the town’s long-term vision. It then identifies the town’s strengths in attracting and keeping those types of businesses and weaknesses that may be working to keep those types of businesses from coming to the town.

◆ Desirable Businesses

As part of the planning process, we asked the question: “What types of economic activities are consistent with the town’s vision”. The types are shown in Exhibit 3-3, which range from very specific businesses to broad classes of businesses.

◆ Assessment of Strengths and Weaknesses

Having identified the types of economic activity that are part of the town’s vision, two questions arise. First, “What will draw them here?” And secondly, “What is keeping them from coming?” The results are shown in Exhibit 3-4.

Exhibit 3-3. Desirable Businesses: 2004

| | |
|----------------|-----------------------------------|
| • Laundromat | • Child Care Center |
| • Credit Union | • Museum (for Tourist Attraction) |
| • Barber Shop | • Video Store |
| • Beauty Shop | • Repair Shops |

Exhibit 3-4. Economic Strengths and Weaknesses: 2004

| What will draw / keep the identified desirable businesses here? | What is keeping the identified desirable businesses from coming? |
|---|--|
| • Accessibility | • Lack of Funding |
| • Opportunities | • Lack of Housing |
| • Patronage | • Preconceived Fear of Reservation |
| • Tax Savings | |
| • Employee Availability | |



Plan-Based Forecasts

Town of Sanborn
Comprehensive Plan - Policy Document

Introduction

This chapter presents each of the four 20-year forecasts that are fundamental to the preparation of this plan. The smart growth legislation requires that the plan be based on population forecasts over the 20-year planning horizon.¹ The anticipated population base can then be translated into the number of additional housing units that will be needed over the planning period to accommodate the anticipated population base. This same section of the legislation also requires a set of 20-year forecasts for employment.

| Chapter Contents | |
|------------------|---|
| ◆ | Introduction |
| ◆ | Population |
| ◆ | Overview |
| ◆ | National and Statewide Demographic Trends |
| ◆ | Regional Population Change |
| ◆ | Population Forecasts |
| ◆ | Housing Forecasts |
| ◆ | Employment Forecasts |
| ◆ | Land Use Forecasts |

The final set of forecasts relate to future land use and arise out of the forgoing forecasts². The future land use plan must show additional land for development to accommodate the anticipated number of new households and to facilitate the addition of new employment opportunities.

Table 4-1 presents the four sets of forecasts. The following sections in this chapter present background information about each of the forecasts and describe in more detail how they were prepared.

Table 4-1. Plan-Based Forecasts: 2006 to 2025

| | 2006 to 2010 | 2011 to 2015 | 2016 to 2020 | 2021 to 2025 | 2006 to 2025 |
|--------------------------------------|-----------------|-----------------|-----------------|-----------------|-----------------|
| Additional population ¹ | 171 | 195 | 220 | 247 | 833 |
| Additional households | 79 | 95 | 113 | 133 | 420 |
| Additional housing units | 98 | 118 | 140 | 165 | 521 |
| Additional land (acres) ² | | | | | |
| Commercial/Industrial | 32 | 32 | 32 | 32 | 128 |
| Residential | 216 | 247 | 286 | 325 | 1,074 |
| Agricultural | 0 | 0 | 0 | 0 | 0 |
| Total | 248 | 279 | 318 | 357 | 1,202 |
| Additional employment (jobs) | 85 | 85 | 85 | 85 | 320 |

Notes:

1. The total population includes those living in an institutional setting and those living in households.
2. The amount of land needed for each of these uses includes public infrastructure. A factor was also applied to increase the supply of land to account for consumer choice.

¹ Wis. Stats. 66.1001(2)(a)

² Wis. Stats. 66.1001(2)(h)



Plan-Based Forecasts

Town of Sanborn
Comprehensive Plan - Policy Document

Population Forecasts

Recognizing that the Town of Sanborn can influence the rate of population growth in the coming years and is not strictly bound by historical trends, the community decided to reverse the declining trend experienced between 1990 and 2000. After evaluating a number of growth rates and looking at potential consequences of each, an annual average growth rate of 2.45 percent was selected and is used throughout this plan. This rate is consistent with the town's long-term vision and is a realistic assessment.

Table 4-2 shows the year-end population counts and the number of new residents added in each of the five-year increments based on this growth rate. Between 2006 and 2025, approximately 833 new residents are anticipated.

Because a certain percentage of the population may be living in an institutional setting (e.g., nursing home, group home), forecasts were also prepared showing the population living in a household setting (Table 4-2). This step is needed to accurately estimate the number of acres needed for residential purposes. For the purpose of this plan, it is assumed that the total population will be living in a household situation over the next 20-year period.

Table 4-2. Population: 2006 to 2025

| Time Period | Total Resident Population ¹ | Population In Households |
|----------------------------|--|--------------------------|
| 2005 | 1334 | 1334 |
| 2006 | 1367 | 1367 |
| 2007 | 1400 | 1400 |
| 2008 | 1434 | 1434 |
| 2009 | 1469 | 1469 |
| 2010 | 1505 | 1505 |
| 2011 | 1542 | 1542 |
| 2012 | 1580 | 1580 |
| 2013 | 1619 | 1619 |
| 2014 | 1659 | 1659 |
| 2015 | 1700 | 1700 |
| 2016 | 1742 | 1742 |
| 2017 | 1785 | 1785 |
| 2018 | 1829 | 1829 |
| 2019 | 1874 | 1874 |
| 2020 | 1920 | 1920 |
| 2021 | 1967 | 1967 |
| 2022 | 2015 | 2015 |
| 2023 | 2064 | 2064 |
| 2024 | 2115 | 2115 |
| 2025 | 2167 | 2167 |
| Number Added During Period | | |
| 2006 – 2010 | 171 | 171 |
| 2011 – 2015 | 195 | 195 |
| 2016 – 2020 | 220 | 220 |
| 2021 - 2025 | 247 | 247 |
| 2006 - 2025 | 833 | 833 |

1. The total population includes those living in an institutional setting and those living in households.



Plan-Based Forecasts

*Town of Sanborn
Comprehensive Plan - Policy Document*

Housing Forecasts

Having established the anticipated resident population living within the Town in a household setting, it is possible to forecast the number of housing units that will be needed to accommodate the growing population.

The number of households was estimated by dividing the anticipated population living in a household by the average household size for each of the time periods. Nationally, the average household size has been on a steady downward trend for a number of decades. This trend is also evident throughout much of Wisconsin and in Sanborn. From 1990 to 2000, the average household size in the Town declined from 3.02 to 2.97. It is anticipated this trend will continue throughout the planning period, but at a faster rate of decline, and cause the figure to drop to about 2.75.

This demographic trend suggests that even if the population of the town did not grow, additional housing units would be needed to maintain the same population base to account for a smaller number of people living in each housing unit.

Table 4-3 shows the anticipated number of households over the 20-year planning horizon by year and for each of the 5-year increments. Having established the number of households that will be living in the Town, it is necessary to determine the number of housing units that will be needed to house them. The number of housing units will, more often than not, exceed the number of households in that a certain share of the housing units will be vacant at any point in time. They may be vacant because it is not considered a primary residence, because it is for rent or for sale, or simply not occupied. For the purpose of this plan, it is assumed that 2 percent of the housing units will be vacant at any point in time. The calculated number of housing units is also shown in Table 4-3.

Table 4-3. Housing: 2006 to 2025

| Year | Households | Housing |
|----------------------------|------------|---------|
| | | Units |
| 2005 | 466 | 578 |
| 2006 | 481 | 597 |
| 2007 | 496 | 615 |
| 2008 | 512 | 635 |
| 2009 | 528 | 655 |
| 2010 | 545 | 676 |
| 2011 | 563 | 698 |
| 2012 | 581 | 721 |
| 2013 | 600 | 744 |
| 2014 | 620 | 769 |
| 2015 | 640 | 794 |
| 2016 | 661 | 820 |
| 2017 | 683 | 847 |
| 2018 | 706 | 876 |
| 2019 | 729 | 904 |
| 2020 | 753 | 934 |
| 2021 | 778 | 965 |
| 2022 | 803 | 996 |
| 2023 | 830 | 1030 |
| 2024 | 858 | 1064 |
| 2025 | 886 | 1099 |
| Number Added During Period | | |
| 2006 – 2010 | 79 | 98 |
| 2011 – 2015 | 95 | 118 |
| 2016 – 2020 | 113 | 140 |
| 2021 - 2025 | 133 | 165 |
| 2006 - 2025 | 420 | 521 |

1. The total population includes those living in an institutional setting and those living in households.



Plan-Based Forecasts

*Town of Sanborn
Comprehensive Plan - Policy Document*

Employment Forecasts

Based on the forecasted population growth, it is anticipated that 320 new employment opportunities should blend into the local economy (Table 4-4).

Table 4-4. Anticipated Number of New Jobs: 2006 to 2025

| | 2006 to 2010 | 2011 to 2015 | 2016 to 2020 | 2021 to 2025 | Total 2006 to 2025 |
|---|-----------------|-----------------|-----------------|-----------------|-----------------------|
| Office | 35 | 35 | 35 | 35 | 140 |
| Retail / service | 20 | 20 | 20 | 20 | 80 |
| General industrial (e.g., manufacturing, warehouse, and distribution) | 25 | 25 | 25 | 25 | 100 |
| Total | 85 | 85 | 85 | 85 | 320 |

Land-Use Forecasts

The land area requirements for housing types was calculated by applying an average density to each of the categories. These values were then adjusted upward to account for infrastructure (e.g., roads, smaller community parks). Each of these values were then adjusted upward to allow consumers a choice between different competing housing developments. Table 4-5 shows the number of acres needed for each of the housing types for each of the five-year increments. Over the next 20 years, more than 1,000 acres will be developed for residential purposes. Estimates for the amount of land devoted to new commercial/industrial land uses are also shown on Table 4-5.

It should be noted that these data are intended for planning purposes only. It is important to keep tabs on actual development levels and update these forecasts based on more current information and to account for actual development activity and shifts in the housing market.

Table 4-5. Land Area Requirements by Type: 2006 to 2025

| | 2006 To 2010 | 2011 To 2015 | 2016 To 2020 | 2021 To 2025 | Total 2006 to 2025 |
|--|-----------------|-----------------|-----------------|-----------------|-----------------------|
| Residential | 216 | 247 | 286 | 325 | 1,074 |
| Office/retail/service | 7 | 7 | 7 | 7 | 28 |
| Industrial (e.g., manufacturing, warehouse, and distribution) | 5 | 5 | 5 | 5 | 20 |
| Home occupations and cottage industries | 20 | 20 | 20 | 20 | 80 |



Future Conditions

*Town of Sanborn
Comprehensive Plan - Policy Document*

Chapter Contents

| |
|-------------------------------|
| ◆ Introduction |
| ◆ Future Land Use |
| ◆ Future Transportation |
| ◆ Future Utilities |
| ◆ Future Community Facilities |

Introduction

Among the most effective tools a community possesses to influence its future environment and quality of life is the ability to control and direct future growth patterns. This can be accomplished in a variety of ways, but is most commonly accomplished through zoning and land development ordinances, transportation systems, and public utilities.

For many years, transportation planning and land use planning were seen as independent activities. In recent years, however, there has been a growing recognition, especially at the state and federal levels, that land use and transportation are linked in that a change in one will undoubtedly have consequences for the other.

As the Town’s population increases in the coming years, it is important to consider what additional utilities and community facilities may be needed to accommodate the additional residents. Although a growing population is an important consideration, it is not the only factor that needs consideration. Other demographics should be considered as well. As documented elsewhere in this plan, the aging population of Ashland County will have a profound impact on the types of public services that ought to be available.

This portion of the document is intended to answer a basic question: What type of land uses, transportation systems, utilities and community facilities will be needed to accommodate a growing population and a changing population base?

Future Land Use Plan

The Town is wholly located in the Bad River Reservation and as such is not able to directly control land uses within its jurisdictional borders. The Bad River Tribe, as a sovereign nation, has the sole power to regulate land uses within the reservation. As part of this planning process, an effort was made to develop a future land use map in partnership with the Tribe. Due to a number of factors, it was not possible to develop such a map in the context of this effort. Both the Town and the Tribe recognize the importance of collaborative planning and will need to work together to develop consensus on this very important issue.

Future Transportation Plan

The Town currently has a road system that is in good shape. The majority of roads in the Town are in good condition and those in poorer condition are slated for improvement. Given the low level of new development contemplated in the future land use plan, no new major road improvements have been identified. Likewise, the functional classification of the roads in the Town’s boundary will not change either.

Future Utilities and Community Facilities

As shown in Exhibit 5-1, the utilities and community facilities in the Town are adequate for the next 20 years based on the anticipated population growth.

| Facilities & Utilities | Status 2005 | Recommendation | | | |
|-----------------------------|-------------|----------------------------|----------------------------|----------------------------|----------------------------|
| | | 2006-2010 | 2011-2015 | 2016-2020 | 2021-2025 |
| Tele-communication | Adequate | - | - | - | - |
| Electrical Transmission | Adequate | - | - | - | - |
| Wastewater system in Odanah | Adequate | Extend collection system | Extend collection system | Extend collection system | Extend collection system |
| Solid Waste and Recycling | Adequate | Extend distribution system | Extend distribution system | Extend distribution system | Extend distribution system |
| Stormwater management | Adequate | - | - | - | - |
| Recreation Facilities | Adequate | - | - | - | - |
| Library Services | Adequate | - | - | - | - |
| Fire Protection | Adequate | - | - | - | - |
| EMS | Adequate | - | - | - | - |
| Municipal Buildings | Adequate | - | - | - | - |
| Schools | Adequate | - | - | - | - |
| Child Care | Adequate | - | - | - | - |
| Health Care | Adequate | - | - | - | - |
| Cemeteries | Adequate | - | - | - | - |

*Future Land Use:
2006 to 2025
Town of Sanborn: 2006*

*Ashland County
Comprehensive Plan Map*

Legend

Future Land Use

 Bad River Tribe Reservation Lands

Overlay Districts

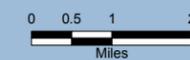
 100-year floodplain*
 Wetlands

* The floodplain overlay district includes that area depicted as 100-year floodplain on the most recent version of the Flood Insurance Rate Maps (FIRM).

Map Legend

 Roads
 Surface water
 Railroad
 Municipal boundary
 Bad River Tribe Reservation Boundary

Note:
This map is not a zoning map. It shows in general terms how land uses could develop in the coming years.



Base Map: Ashland County

Data Source:

Map Created: November 9, 2006

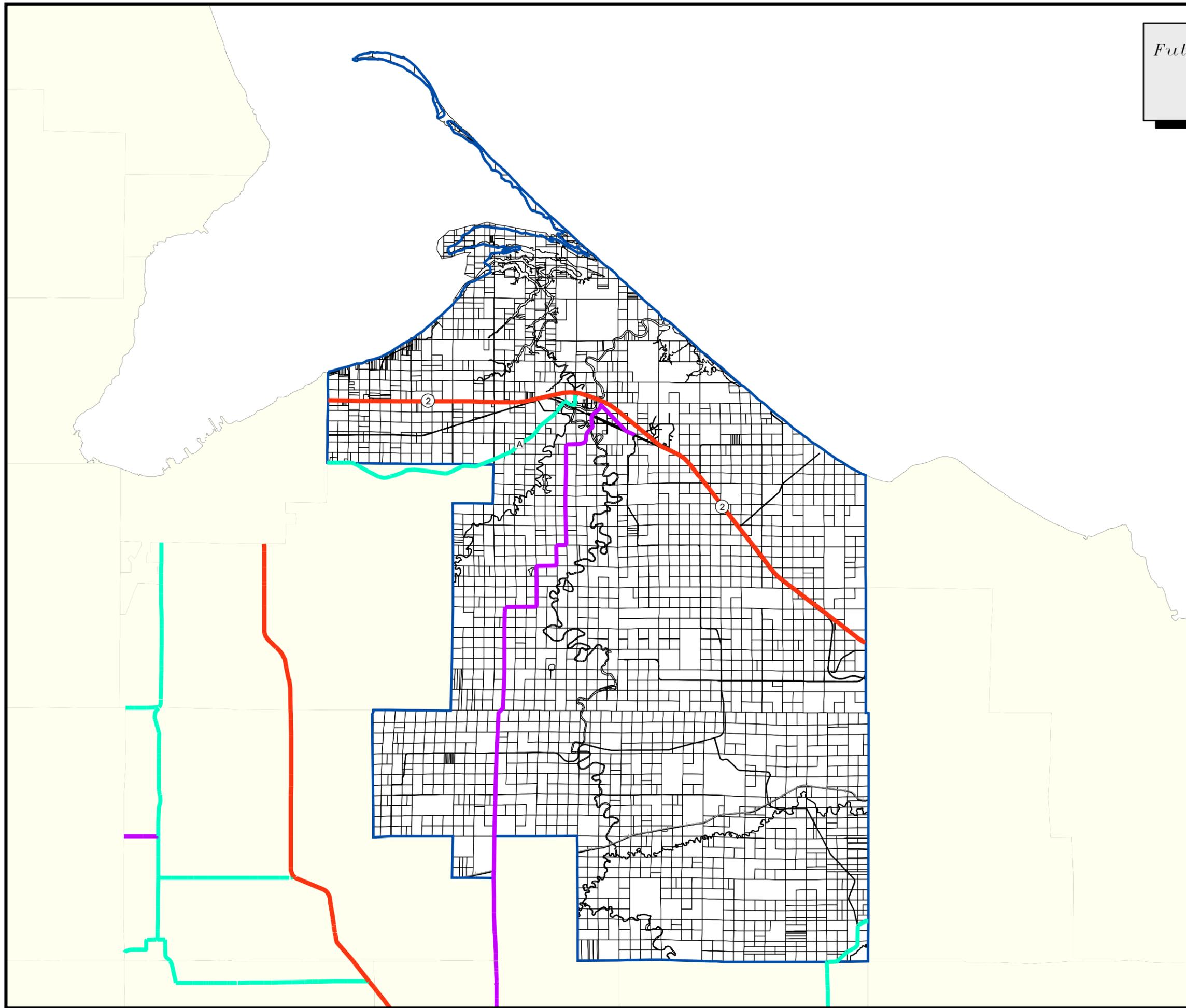


*Future Transportation Network:
2006 to 2025
Town of Sanborn: 2006*

*Ashland County
Comprehensive Plan Map*

Legend

-  Principal Arterials - Other
-  Minor Arterials
-  Major Collectors
-  Minor Collectors



Base Map: Ashland County

Data Source: Town of Agenda

Map Created: November 9, 2006



PART 1. GENERALLY

Section 1-1. Authority

This plan is enacted pursuant to and consistent with §66.1001, Wis. Stats.

Section 1-2. Applicability

1. *Jurisdictional Area.* The provisions of this plan shall be applicable throughout the Town of Sanborn, the boundary of which may change over time as the boundary of the City of Ashland changes through annexation or detachment.
2. *Conformance with Plan.* After January 1, 2010, all town programs and actions relating to zoning, subdivisions, and official mapping shall be consistent with this plan. Prior to that date, this plan shall be used as a guideline.

Section 1-3. Repeal of Prior Comprehensive Plan

All comprehensive plans previously adopted prior to the effective date of this plan are hereby repealed.

Section 1-4. Severability

If a court of competent jurisdiction determines that a section, subsection, paragraph, sentence, clause, or phrase in this plan is unconstitutional or otherwise invalid, the validity of the remaining portions shall continue in full force and effect.

Section 1-5. Effective Date

This plan shall be effective the first day after the date of publication or posting as provided for in §60.80(3), Wis. Stats.

Section 1-6. Development Expectations

As outlined in Part 3, this plan is subject to amendment and revision including the future land use map. As such, no special development rights are conferred upon any property by any designation or inclusion on the future land use map.

PART 2. INTERPRETATION

Section 2-1. Interpretation of Boundaries of Base Land Use Districts

1. *Boundary Line Interpretations.* Interpretations regarding base land use district boundaries and designations on the future land use map shall be made in accordance with the following rules:

- a. *Political Boundaries.* District boundaries shown as following, or approximately following, any political boundary shall be construed as following such line.
 - b. *Property Lines.* District boundaries shown as following, or approximately following, any property line shall be construed as following such line.
 - c. *Section Lines.* District boundaries shown as following, or approximately following, a section line, quarter-section line, or quarter-quarter section line shall be construed as following such line.
 - d. *Centerlines.* District boundaries shown as following, or approximately following, any stream, creek, easement, railroad, alley, road, street, highway or similar feature shall be construed as following the centerline of such feature.
 - e. *Natural Boundaries.* District boundaries shown as following, or approximately following, any natural feature such as a lake, pond, wetland, woodlot edge, floodplain or topographical features such as watershed boundaries shall be construed as following such natural feature as verified by field inspection when necessary.
 - f. *Other.* In instances where a district boundary does not follow one of the lines or features listed above, the line shall be as drawn as provided for in subsection 2.
2. *Division of Parcels.* Where one or more district boundary line divides a parcel into 2 or more areas, the following interpretation of the boundary and designation shall apply:
 - a. *Parcels of 5 Acres or Less.* For parcels of 5 acres or less, the designation of the largest area of the lot shall apply to the entire lot.
 - b. *Parcels Larger than 5 Acres.* For parcels larger than 5 acres, the parcel shall be divided as depicted by the boundary.

Section 2-2. Interpretation of Goals, Objectives, and Policies

1. Recognizing that some of the goals, objectives and policies may advance or serve competing interests in varying degrees, this plan shall be interpreted so as to promote the public interest to the greatest extent.
2. In the construction of goals, objectives and policies, the following shall be observed, unless such construction would be inconsistent with the text or with the manifest intent of the comprehensive plan:
 - a. *Singular and Plural Words.* Words in the singular include the plural and words in the plural include the singular.
 - b. *Tense.* Words in the present tense include the past and future tense and the future tense includes the present tense.
 - c. *Shall or Will.* The word "shall" or "will" is mandatory.
 - d. *May or Should.* The word "may" or "should" is permissive.
 - e. *Include.* The word "includes" or "including" shall not limit a term to the specific examples listed, but is intended to extend its meaning to all other instances or circumstances of like kind or character.

Section 2-3. Responsibility for Interpretation.

In the event a question arises concerning a provision, or the application of a provision, contained in this plan, the plan commission shall develop a recommended interpretation and submit it to the town board, which shall be responsible for rendering the final interpretation. In making such interpretation, the plan commission and town board shall look to the overall intent of the comprehensive plan for guidance. The town board shall provide such interpretation in writing upon request and keep a permanent record of said interpretations.

PART 3. AMENDMENT

Section 3-1. Initiation

The following may submit an application for a plan amendment:

- a. Town board;
- b. Plan commission;
- c. any resident of the town;
- d. any person having title to land within the town;
- e. any person having a contractual interest in land to be affected by a proposed amendment; or
- f. an agent for any of the above.

Proposals to amend this plan shall be submitted to the town clerk between February 15 and March 15, except those recommended by the town board, which may be submitted anytime during the year.

Section 3-2. Burden of Proof

The person that proposes an amendment to the future land use map shall have the burden of proof to show that the proposed amendment is in the public interest and internally consistent with the remainder of the plan.

Section 3-3. Application and Review Procedure.

1. *Submittal of Application.* The applicant shall submit a complete application to the town clerk along with the application fee if any (See Sections 3-4 and 3-6).
2. *Transmittal of Application to Plan Commission.* The town clerk shall forward one (1) copy of the application to each member of the plan commission.
3. *Preliminary Review.* The plan commission shall review the application at one of its regular or special meetings. No decision shall be made at this time.
4. *Interdepartmental/Agency Review.* The town clerk shall forward one (1) copy of the application to appropriate town personnel and department heads that could be directly affected by the proposed amendment.

5. *Plan Commission Meeting.* Allowing for proper public notice, the plan commission shall conduct a meeting to review the application.
6. *Plan Commission Recommendation.* The plan commission shall pass a resolution stating its recommendation to the town board to either:
 - a. deny the proposed amendment; or
 - b. approve the proposed amendment without revision; or
 - c. approve the proposed amendment with those revisions it deems appropriate, provided such revisions are related to the proposed amendment.A resolution recommending the amendment of the plan shall be by majority vote of the entire commission. The vote shall be recorded in the official minutes of the plan commission.
7. *Notification of Resolution.* If the plan commission adopts a resolution to not amend the comprehensive plan, the commission shall send a copy of the resolution to the town board. This action terminates the amendment process. If the plan commission adopts a resolution recommending amendment of the plan, the secretary of the plan commission shall forward a copy of the resolution and those sections of the plan containing the recommended amendments, along with an explanatory cover letter, to each of the following:
 - a. City of Ashland Public Library,
 - b. Bad River Tribe
 - c. clerk of each adjoining jurisdiction,
 - d. County Clerk for Ashland County,
 - e. North West Regional Planning Commission,
 - f. Wisconsin Land Council,
 - g. Department of Administration, and
 - h. other agencies deemed appropriate.
8. *Public Notice for Public Hearing.* The town clerk shall provide a class 1 public notice (under Chapter 985, Wis. Stats.) that is published at least 30 days before the date of the scheduled public hearing. At the discretion of the town, other notice may be provided.
9. *Public Hearing.* The town board shall hold at least one public hearing to consider the recommended amendment.
10. *Town Board Decision.* After reviewing the application and the plan commission's recommendation, the town board shall make a decision to either:
 - a. deny the recommended amendment; or
 - b. approve the recommended amendment without revision; or
 - c. approve the recommended amendment with those revisions it deems appropriate, provided such revisions are limited to those matters considered in the public hearing.

An affirmative vote to amend the plan shall be by majority vote of the members elect (as defined in §59.001(2m) Wis. Stats.) of the town board.

11. *Interagency Notification of Decision.* If the town board passes an ordinance to amend the plan, the town clerk shall forward a copy of the ordinance and pertinent sections of the plan, as amended, along with an explanatory cover letter, to each of the following:

- a. City of Ashland Public Library,
- b. Bad River Tribe
- c. Clerk of each adjoining jurisdiction,
- d. County Clerk for Ashland County,
- e. North West Regional Planning Commission,
- f. Wisconsin Land Council,
- g. Department of Administration, and
- h. other agencies deemed appropriate.

If the town board decides to not amend the plan, the town clerk shall send a letter, which states the town board's decision, to those entities listed in this part.

12. *Applicant Notification of Decision.* The town clerk shall mail the applicant, by regular U.S. mail, the original copy of the decision and notify the plan commission in writing of the town board's decision (if it is not the applicant). If the recommended amendment is denied, the notification shall indicate the reasons for the denial.

13. *Update History of Adoption and Amendment.* If the town board passes an ordinance to amend the plan, the town clerk shall update the table found in Section 3-7 of this chapter.

Section 3-4. Application Content.

1. *Landowner-Initiated Amendment to the Future Land Use Map.* An application submitted by a landowner to amend the future land use map shall include the following:
 - a. a scaled drawing of the subject property;
 - b. a legal description for each of the parcels in the subject property;
 - c. a map of the existing land uses occurring on and around the subject property;
 - d. a written description of the proposed change;
 - e. a written statement outlining the reason(s) for the amendment; and
 - f. other supporting information the applicant deems appropriate.

2. *Other Amendments.* For all other types of amendments, the application shall include the following:
 - a. a written description of the proposed change;
 - b. a written statement outlining the reason(s) for the amendment; and
 - c. other supporting information the applicant deems appropriate.

Section 3-5. Limitations on Amending the Comprehensive Plan.

Amendments shall be made so as to preserve the internal consistency of the entire plan.

Section 3-6. Application Fees.

1. *Landowner-Initiated Amendments.* For all amendments to the future land use map that are initiated by the owner or another person having a contractual interest in land to be affected by the proposed amendment, an application fee, as set by the town board and on file at the town clerk's office, shall be submitted at the time of application.
2. *Other Amendments.* For all other types of amendments, no application fee shall be assessed.

Section 3-7. Historical Summary of Plan Adoption and Amendments

The table below provides an overview of town board action regarding this plan.

| Date | Ordinance Number | Description of Action |
|------------|------------------|---|
| ____, 2004 | | Town board repeals the town's comprehensive plan and adopts a new comprehensive plan to comply with Wisconsin's Smart Growth Legislation. |



Appendix

*Town of Sanborn
Comprehensive Plan - Policy Document*

Adoption Ordinance